

The Personalization Paradox: Welfare Effects of Personalized Recommendations in Two-Sided Digital Markets

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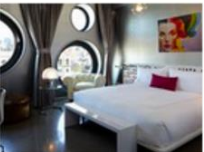

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Recommendation systems determine product rankings

Sort By: Price Guest Rating Hotel Name Star Rating **Most popular**

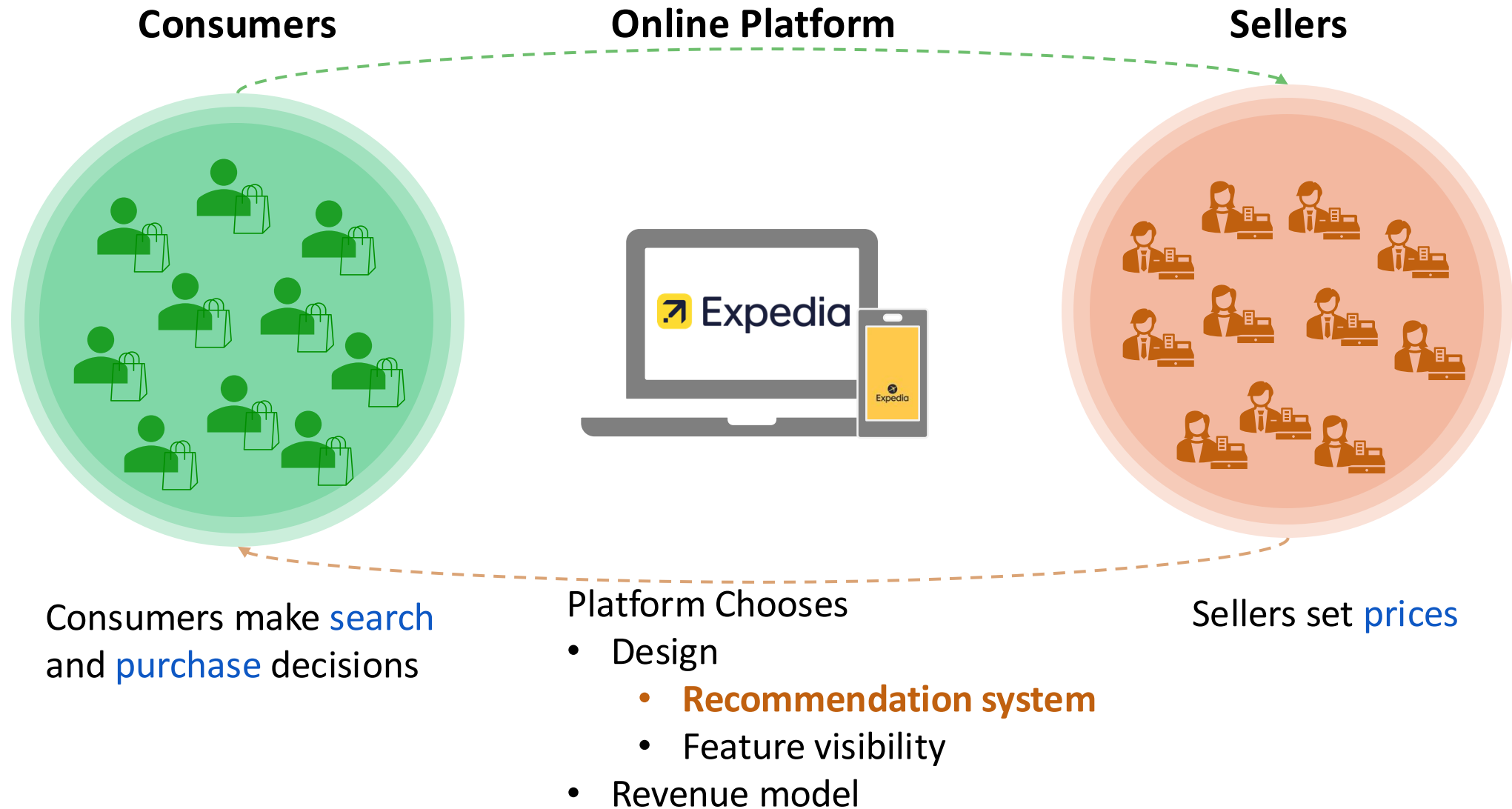
Hotel avg	3 star avg	4 star avg	5 star avg
\$400	\$351	\$391	\$520

 Staybridge Suites Times Square ★★★★★ 4.5 out of 5 (1306 reviews) Gem in Times Square Brand New Studio Suite Hotel. Free Bkfst Buffet, WiFi, Laundry, Social Reception-Dinner Tue, Wed & Thurs Nights. \$579 \$362 avg/night Sponsored Listing
 Park Lane Hotel ★★★★★ New York (Central Park) 4.1 out of 5 (2537 reviews) 1-866-264-5744 • Expedia Rate ✓ Free Cancellation \$693 \$440 avg/night
 Dream Downtown ★★★★★ New York (Chelsea) 4.1 out of 5 (397 reviews) 1-866-267-9053 • Expedia Rate ✓ Free Cancellation 21 people booked this hotel in the last 48 hours Only 5 rooms left at this price \$499 \$368 avg/night
 Grand Hyatt New York ★★★★★ New York (Midtown East - Grand Central) 4.3 out of 5 (2740 reviews) 1-866-272-4856 • Expedia Rate ✓ Free Cancellation \$529 \$319 avg/night

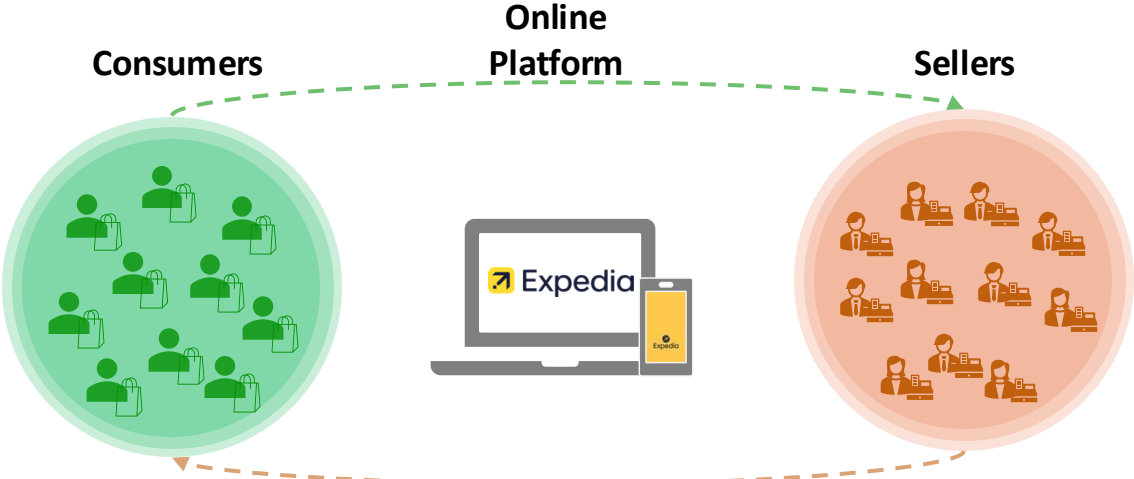


Personalized recommendations tailor product rankings to each consumer

What is a Two-Sided Digital Market?



What is a Two-Sided Digital Market?



Restaurant and Grocery



Event Tickets



Accommodation

\$475 Billion (2022)



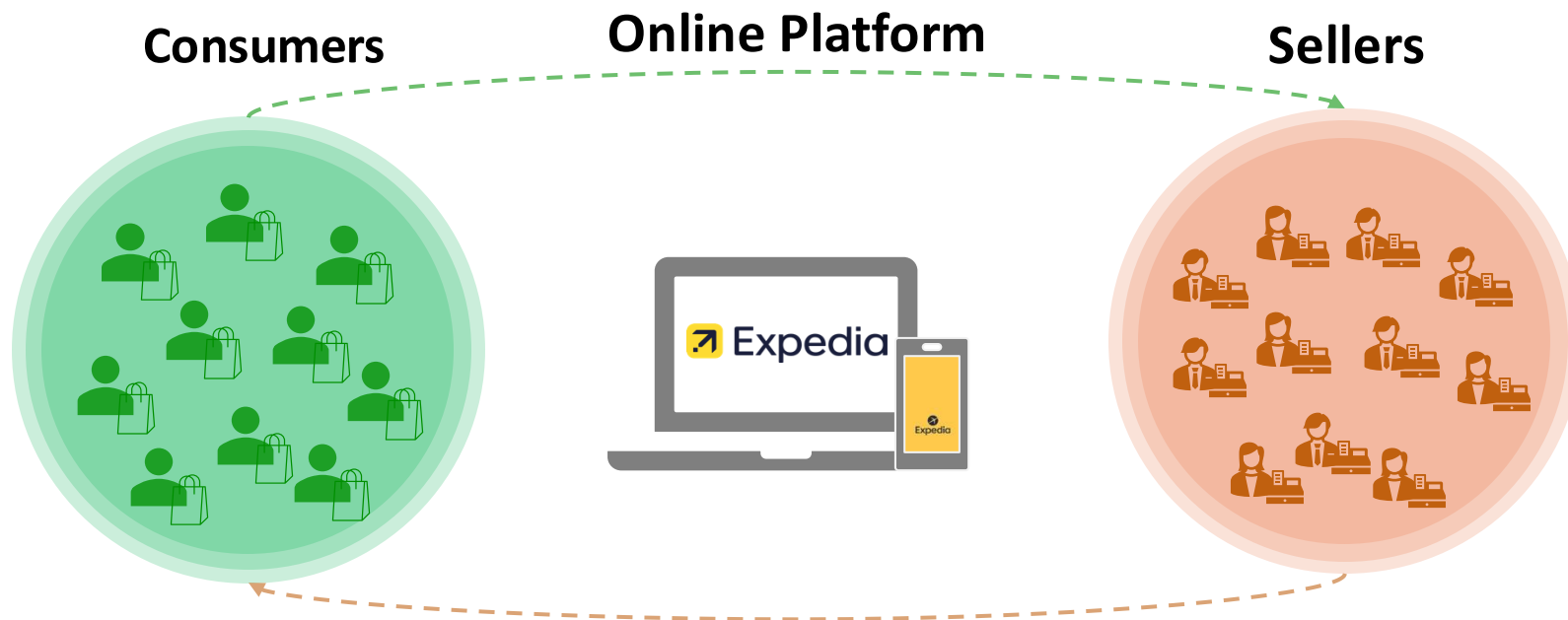
Retail



60% of units sold from third parties

Introduction

Research Question: What are the welfare effects of personalized recommendations when sellers can adjust prices, and consumers update beliefs?



Example of Personalized Recommendations

- Some research suggests: Personalization \rightarrow \uparrow match quality and \downarrow search effort \rightarrow \uparrow Consumer Welfare
- But what happens to **prices**?

Example: The Elvis Hotel

Consumer Types

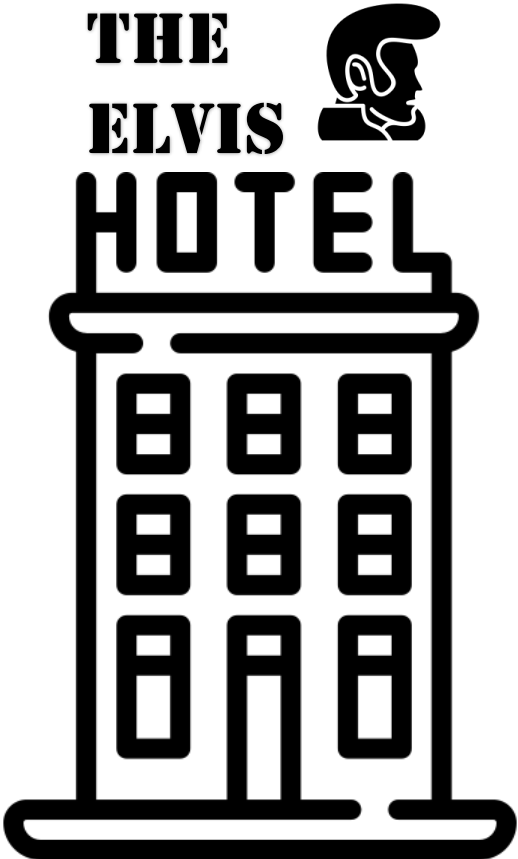


Platform Mediates: who typically sees the hotel?

Default Recommendations



Personalized Recommendations



Hotel Sets Prices

Default Recommendations

\$120/Night

Personalized Recommendations

↑ \$160/Night

Welfare Tradeoff: better match but higher prices

[More Examples](#)

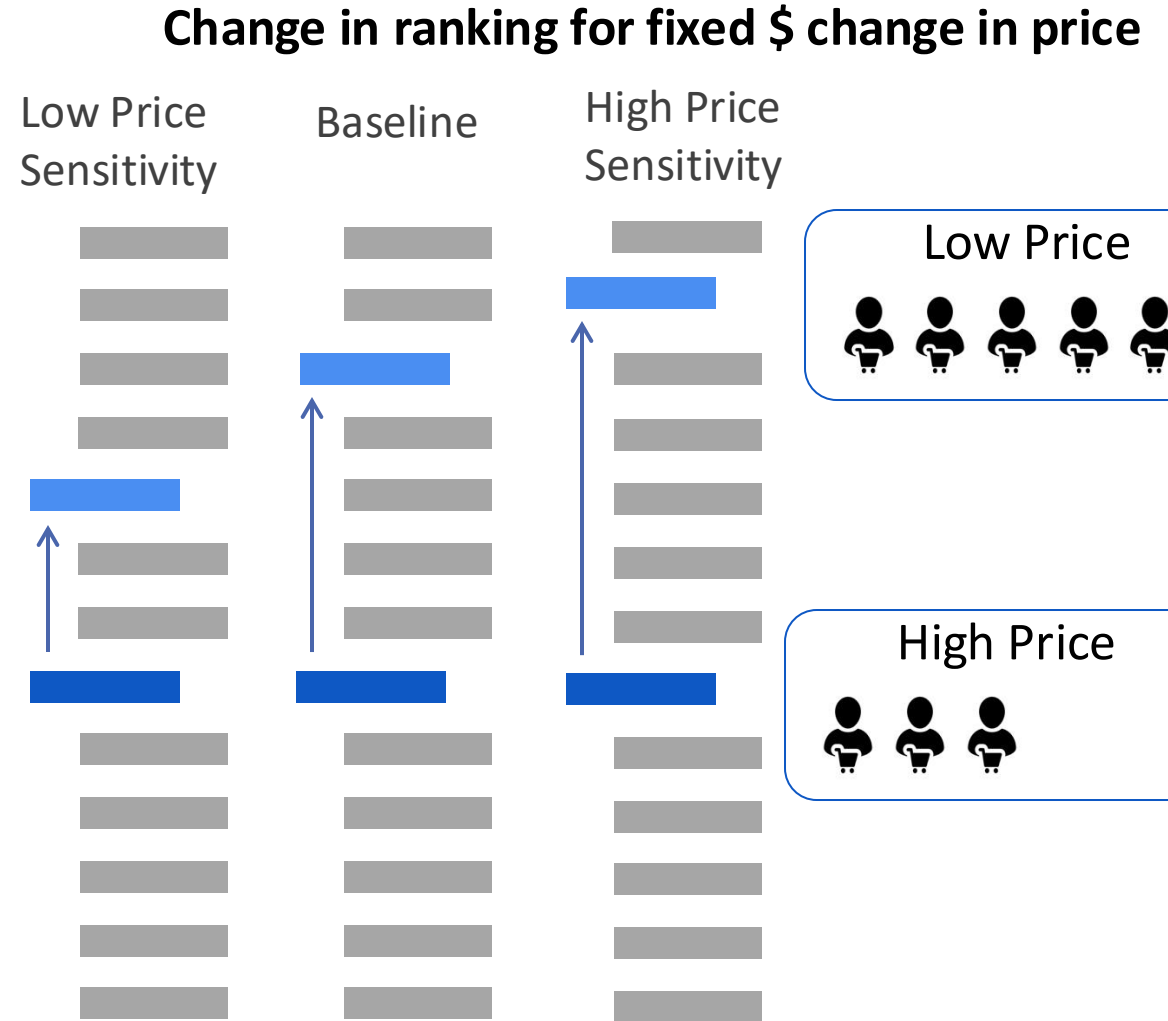
Price Competition for Product Rankings

Product rankings depend on price and features

- Sellers can improve product ranking by lowering price
- Rec system impacts equilibrium prices

Different recommendation systems change relationship between price and ranking

- \uparrow price sensitivity \Rightarrow \uparrow price competition
- Personalization changes competition for product rankings
- Changes equilibrium prices, but direction unclear



Back

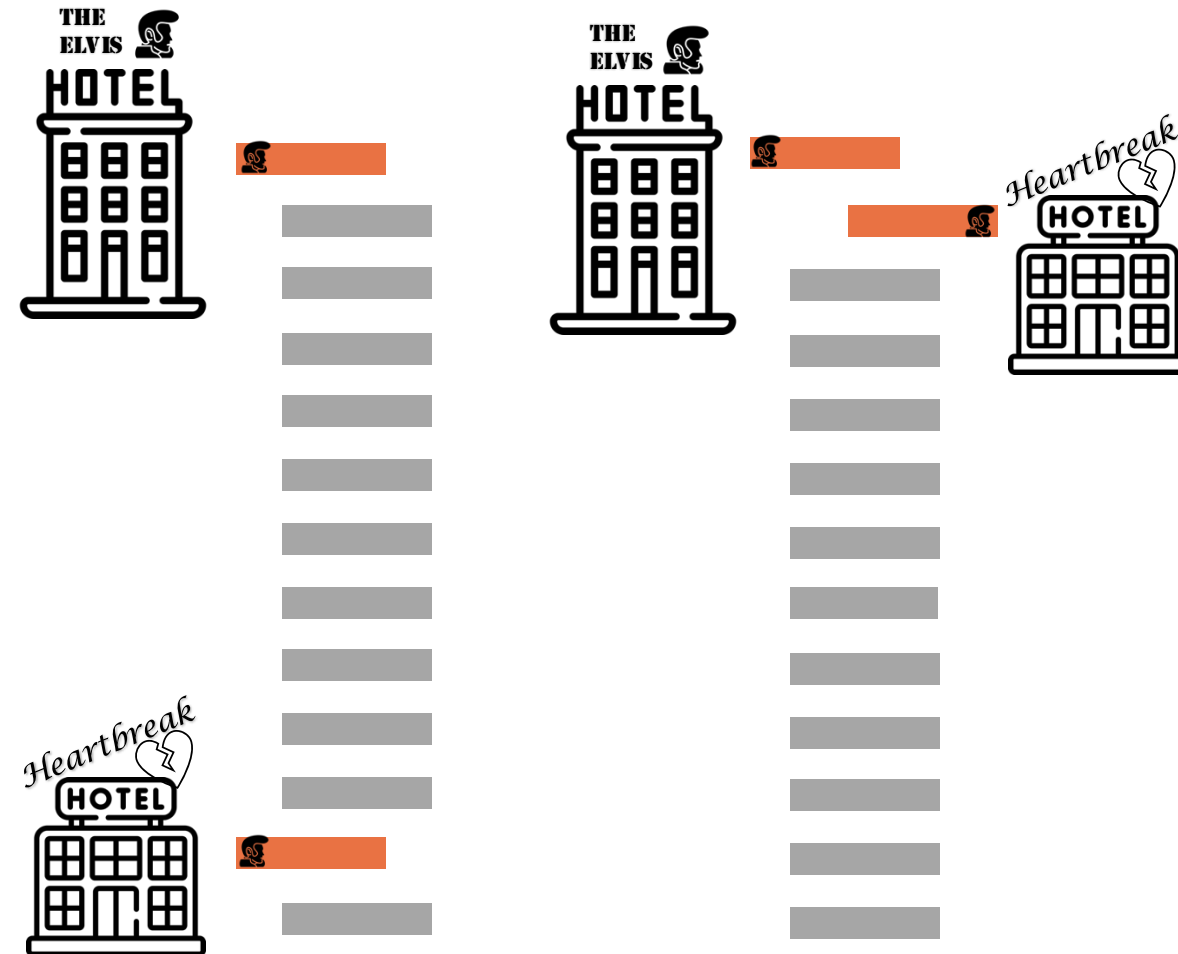
Co-Ranking of Close Substitutes

Demand depends on availability of substitutes

Example: Two Elvis-themed hotels are close substitutes

Recommendation systems can rank close substitutes similarly or spread them out

- Co-ranking substitutes
 - ↑ seller price competition
 - ↓ likelihood of a purchase on the platform



Back

This paper

Research Question: What are the welfare effects of personalized recommendations when sellers adjust prices, and consumers update beliefs?

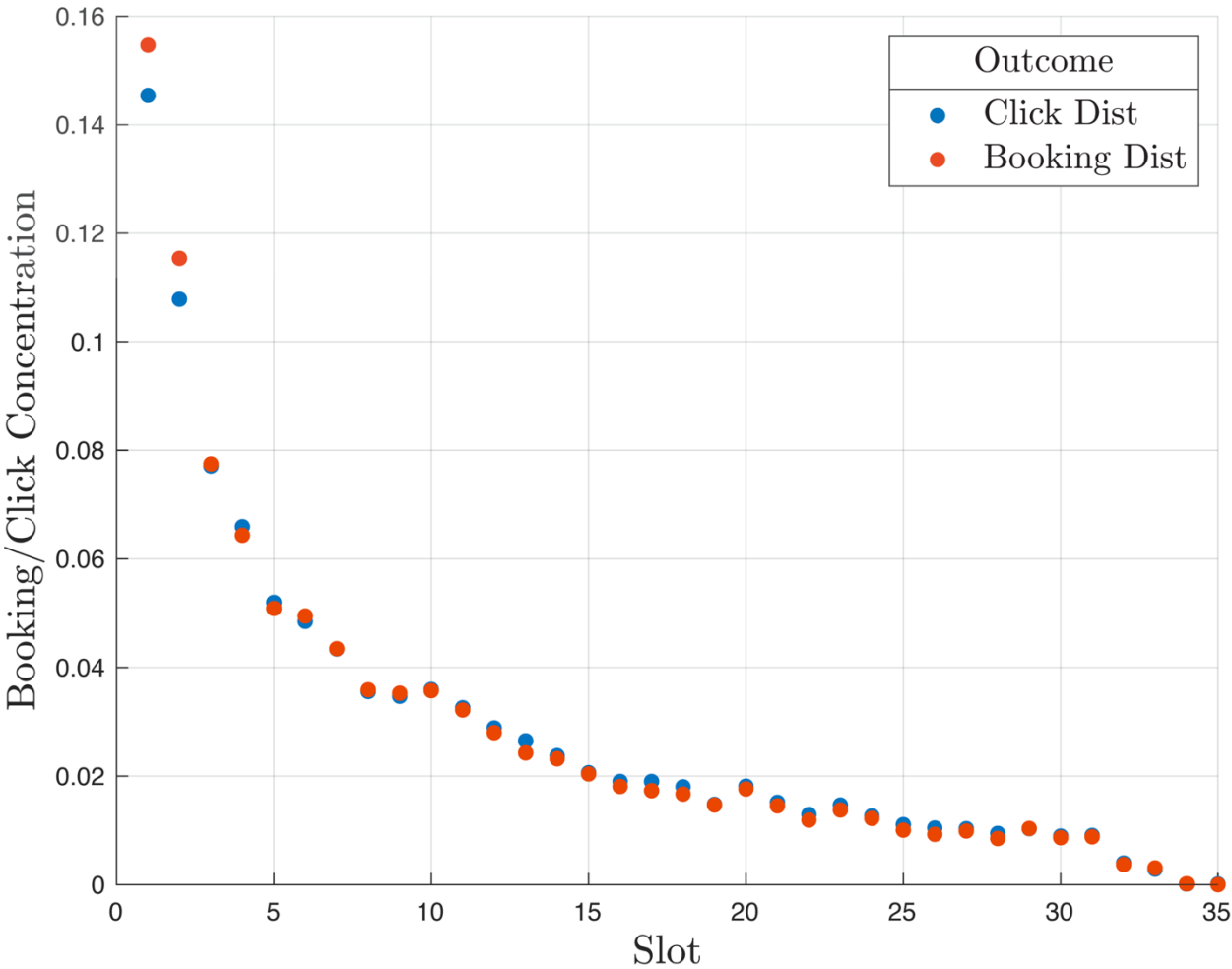
Data: Click-stream data on hotel search and purchases from Expedia Group

What does this paper do?

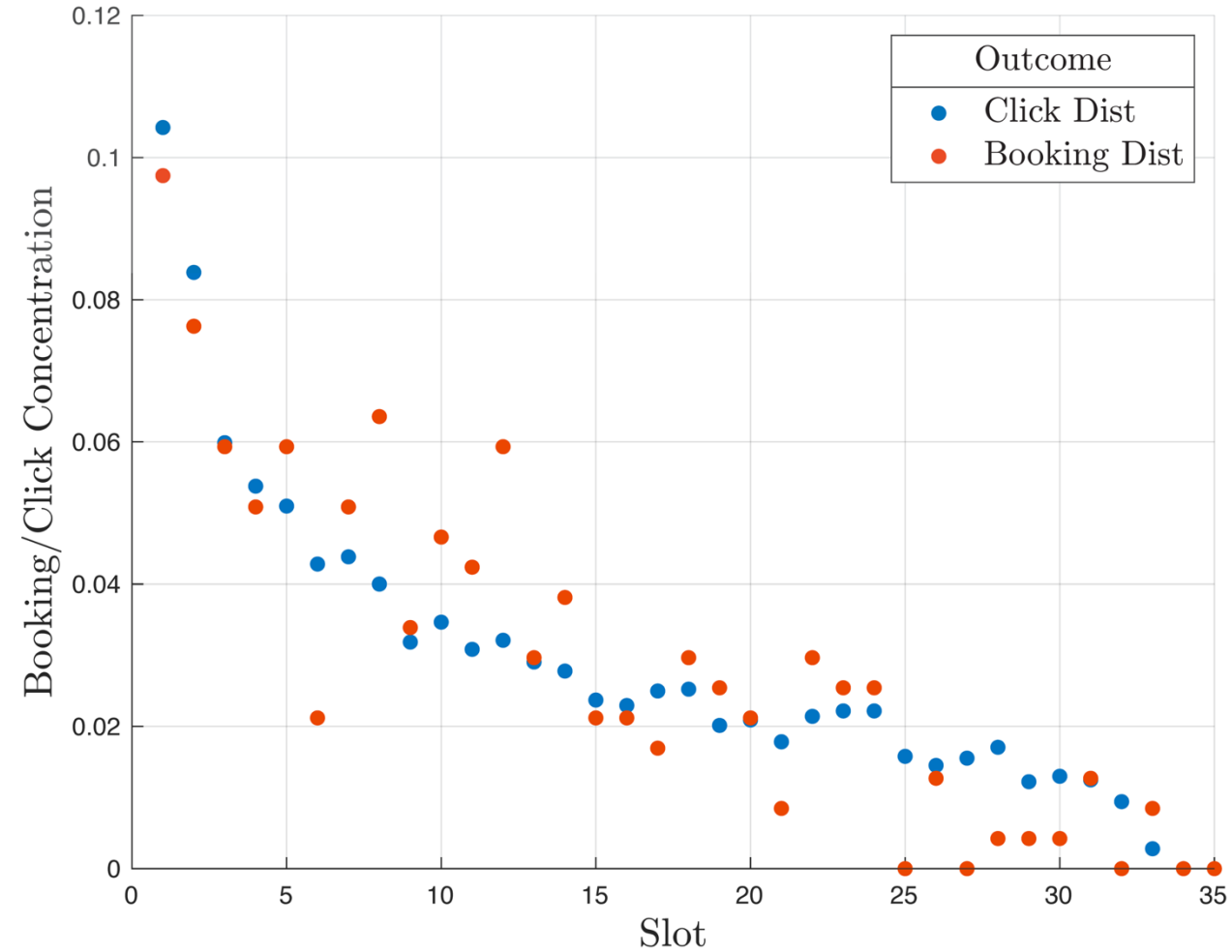
- 1) Show evidence that both search costs and consumer beliefs drive position effects
- 2) Develops a structural model of demand, platform recommendations, and hotel pricing behavior
- 3) Trains increasingly personalized recommendation systems using data from an A/B test (RCT)
- 4) Uses the structural model to evaluate welfare effects of personalized recommendations
 - Holding prices fixed and allowing prices to change

Slot impacts demand even when recommendations are random

Default Recommendations



Random Recommendations



Count Data

Back

Structural Model Outline

Consumer Individual Demand – Sequential Search

- Slot impacts demand via search cost and beliefs
- Estimated via maximum simulated likelihood
 - Inner-loop solves reservation utilities

Needed
for welfare

Platform – Recommendation Algorithm

- Reverse engineer recommendation system
- Estimated with machine learned ranker and sequential logits

Combine results to get
elasticity of demand

Supply Side – Hotels Choose Prices

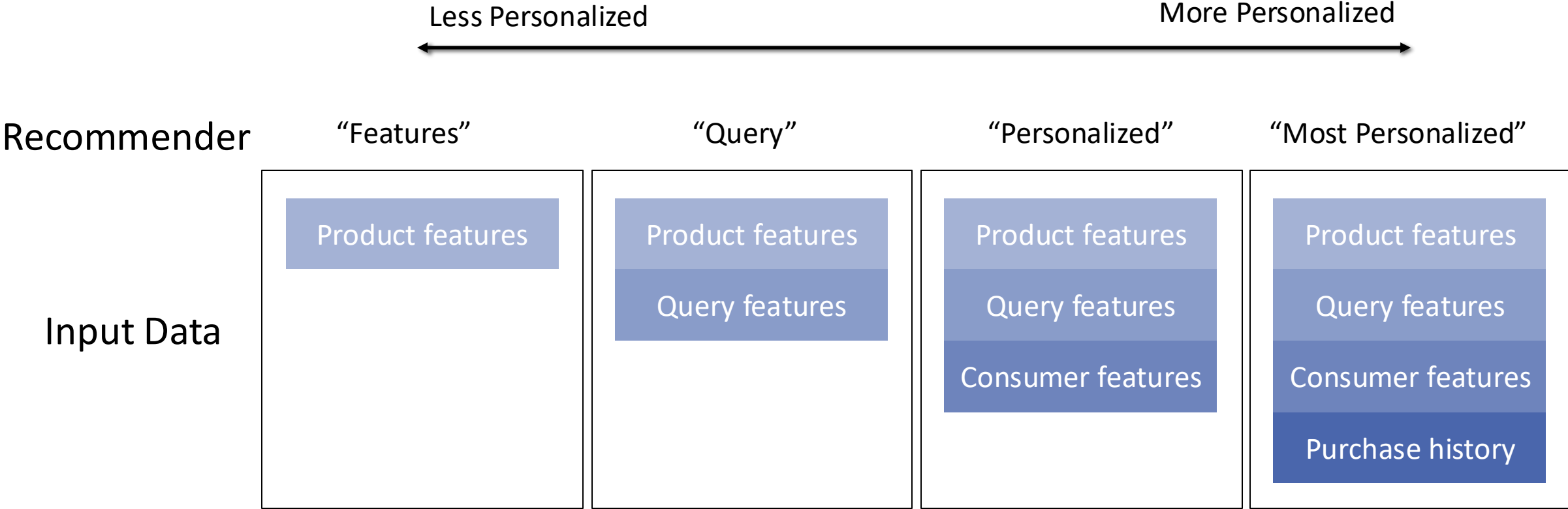
- Marginal cost is opportunity cost
- Includes economies of scale and soft-capacity constraints
- BLP type instruments (features of rivals)

Demand

Platform

Supply

Recommendation Systems (Ensemble of LambdaMARTs)



Results

Position Effects: Both search cost and **consumer beliefs** drive position effects

Without price adjustments, personalization improves welfare

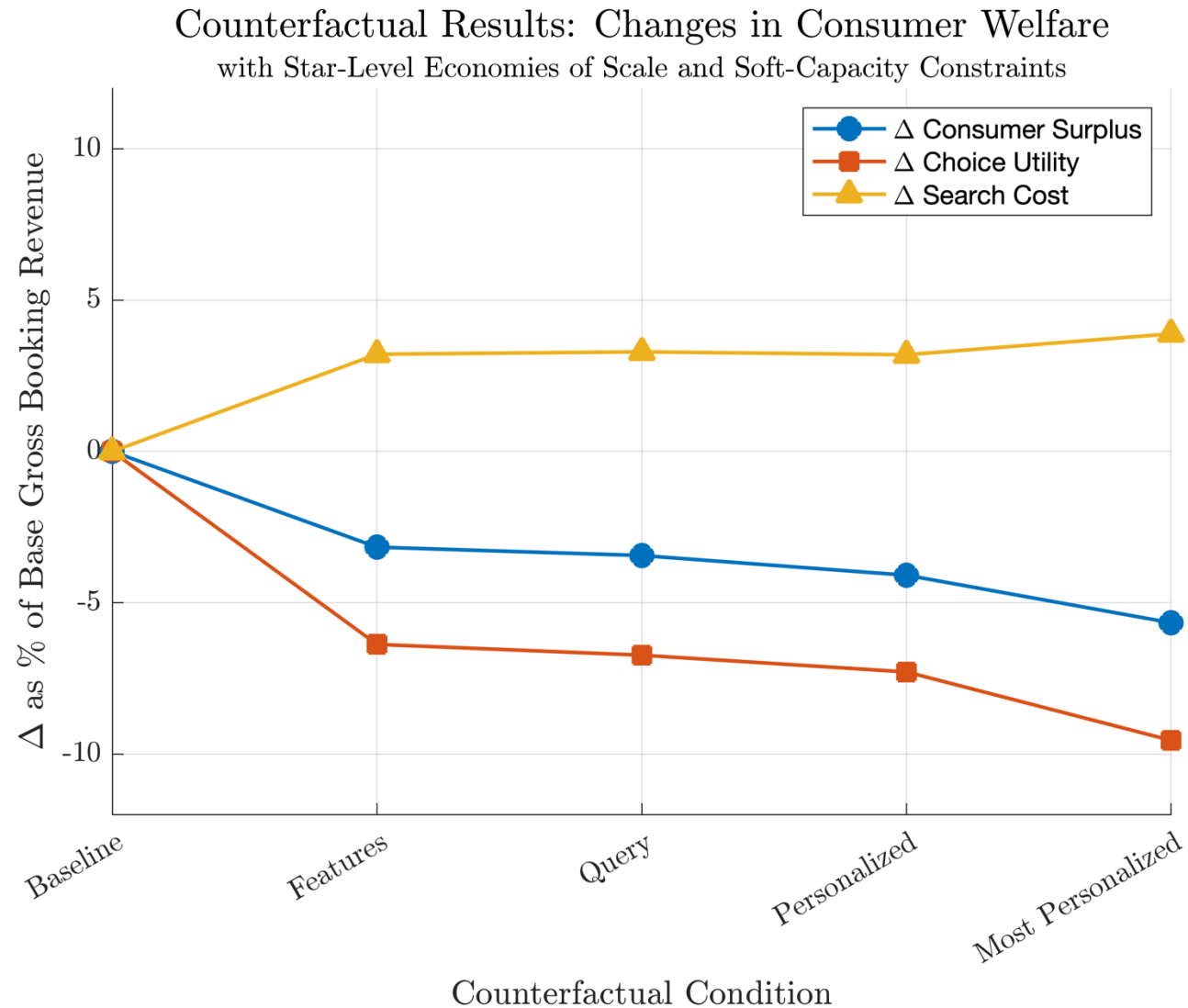
- Hotels: minimal change in quantity and profits
- Platform: minimal change in revenue
- Consumers Surplus: \uparrow 2.3% of total booking revenue (~\$0.9 Billion gain in 2013)

Primary Results: **Welfare loss** once sellers update prices

- Hotels: \downarrow 4.5% decrease in quantity and \uparrow 4.9% increase in profits
- Platform: minimal change in revenue
- Consumers Surplus: \downarrow 5% of total booking revenue (~\$2 Billion loss in 2013)
 - 190% of the increase in hotel profit

Personalized recs. With Star-level economies of scale and soft capacity constraints

Welfare Loss



Personalized recs. With Star-level economies of scale and soft capacity constraints

Welfare Loss

Table 5: Counterfactuals with Star-Level Economies of Scale and Soft-Capacity Constraints

Outcomes	Baseline	Recommendation System			
		Features	Query	Personalized	Most Personalized
Quantity	517.6	495.2	494.8	494.2	494.3
Gross Booking Revenue (\$100s)	1,830.09	1,825.62	1,829.00	1,827.90	1,829.79
Hotel Profits (\$100s)	974.02	1,020.00	1,021.20	1,021.32	1,022.03
Approx Platform Revenue (\$100s)	183.01	182.56	182.90	182.79	182.98
<i>Consumer Welfare</i>					
Δ Consumer Surplus (\$100s)	0	-27.37	-62.97	-66.19	-92.02
Δ Choice Utility (\$100s)	0	-75.16	-124.19	-118.06	-158.50
Δ Search Cost (\$100s)	0	47.79	61.22	51.88	66.48

fixed Prices

figure

w/ fixed mc

w/ common scale

Counterfactual Results Continued

Primary Results

- Welfare loss once sellers update prices.
- Loss increases with level of personalization

Highlights overlooked concern in ecommerce platform research and regulation

- Better recommendation systems may reduce competition and harm consumer welfare

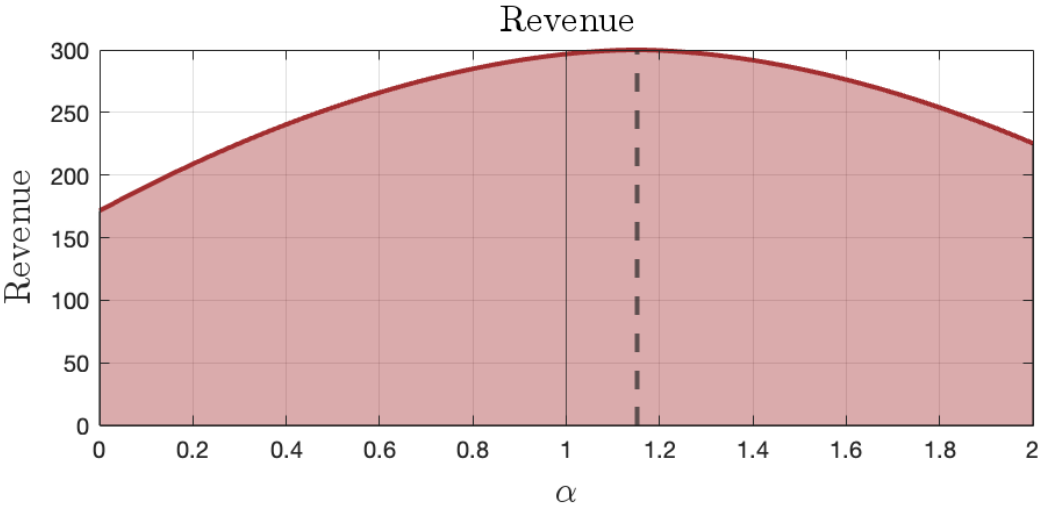
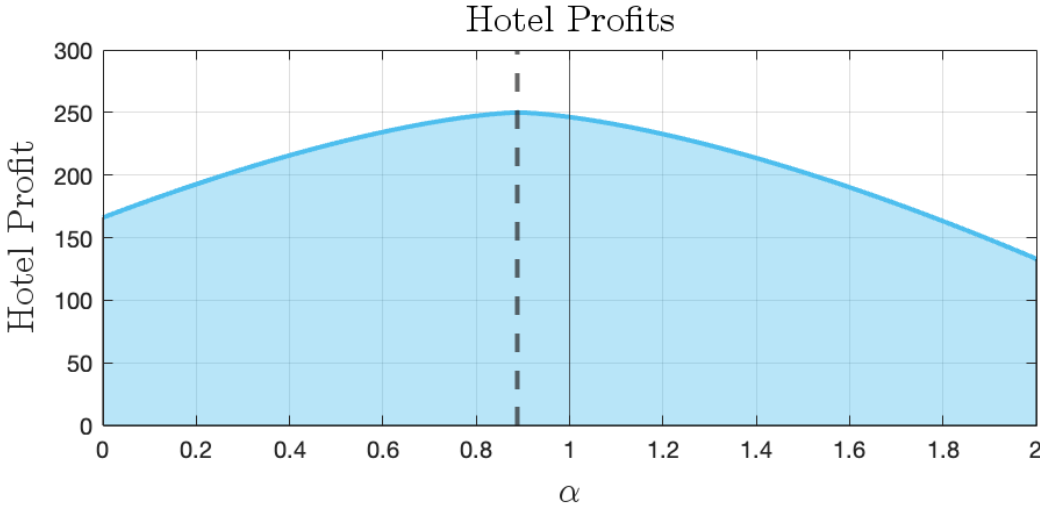
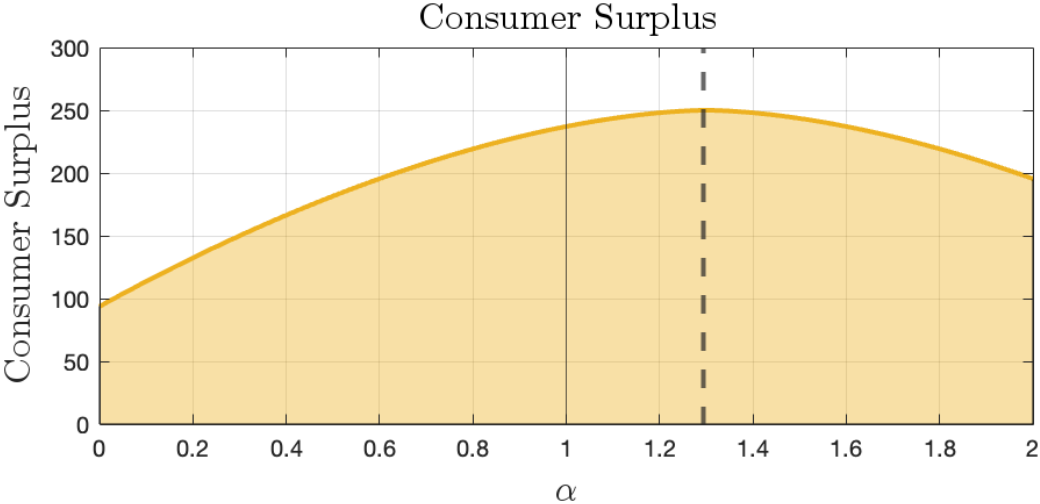
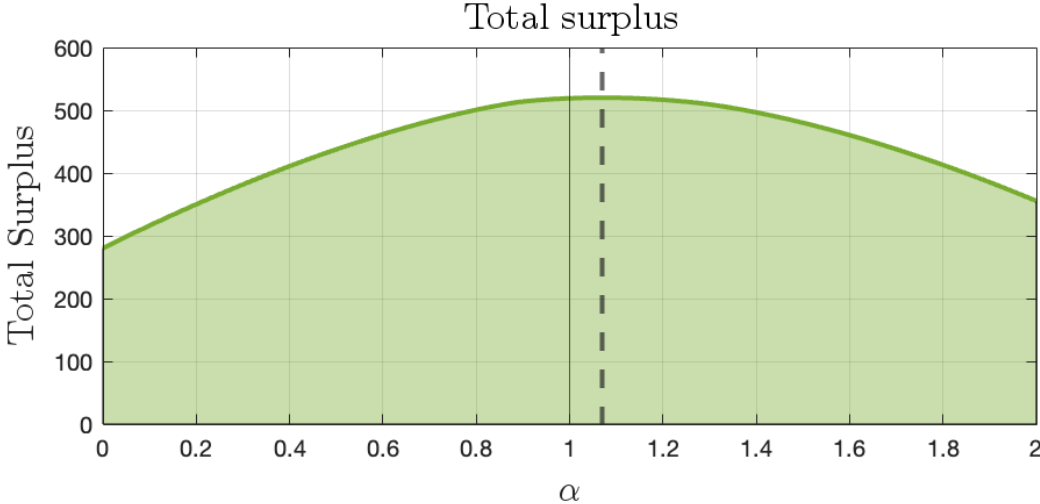
Are there policy alternatives that are welfare improving?

- Next steps: Increase recommendation systems price sensitivity
- Revise recommendations from $f(\text{Price}_{jt}, X_{ijt})$ with $f(\alpha \text{Price}_{jt}, X_{ijt})$

Policy Counterfactual: Price Tuned Recommendations (Next Steps)

Price Tuned Recommendations

$$f(\alpha \text{Price}_{jt}, X_{ijt})$$



Conclusion

Paper Overview

Structural Model

Data: Clickstream data from Expedia

Demand Model

- Optimal sequential search
- Estimated via maximum simulated likelihood

Platform Model

- Reverse engineer recommendation system

Supply Model

- Hotels choose price
- Marginal cost is opportunity cost of inventory availability
- Economies of scale and soft-capacity constraints

Recommendation Systems

Data: A/B test w/ random slots

Common Recommendations

- Product features

Query Adjusted

+ Query features (ex nights, children)

Personalize on Observables

+ consumer observables (consumer country)

Personalized on Past Purchases

+ past transactions, tracked data

Counterfactuals

Baseline: Default recommendations

Increasingly personalized recs

Ignoring price updates

- Consumer welfare gain

With price updates

- Consumer welfare loss

Without capacity constraints

- Smaller welfare loss

Next Steps

Price transparency

Price transparency w/ personalized

“Price tuned” personalization

Contributions

Feature emphasis Ellison and Ellison (2009), Gardete and Antill (2020), Blake, Moshary, Sweeney, and Tadelis (2021), Abaluck, Compiani, and Zhang (2022)

- Introduces search model where consumers learn about match quality and **hidden product features**

Self-preferencing Lee and Musolff (2021), Lam (2021), Teng (2022), Farronato, Fradkin, and MacKay (2023), Reimers and Waldfogel (2023)

- **“Model of a model”** machine learning approach to reverse engineer recommendation systems

Position effects, personalization, recommendations, and platform design Dinerstein, Einav, Levin and Sundaresan (2018), Ursu (2018), Compiani, Lewis, Peng and Wang (2021), Agrawal, Athey, Kanodia, and Palikot (2022), Donnelly, Kanodia, Morozov (2023), Moerhing (2023)

- Provides evidence that position effects depend on search cost and **consumer beliefs**
- Evaluates an industry standard approach to personalizing recommendations
- Structural model that **endogenizes seller pricing** behavior

Conclusion

Personalization Paradox: \uparrow Personalization of recommendations \implies \downarrow Consumer Welfare

- Improve welfare by steering consumers to products that match their tastes
- Worsen welfare since sellers increase prices to profit from less price sensitive demand

Highlights the importance of considering how prices change with platform design policies

- Develops structural model suitable for such counterfactuals

Next Step

- Price tuned recommendation systems

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Appendices

Structural Model

DEMAND

PLATFORM RECOMMENDATIONS (EXPEDIA)

SUPPLY (HOTELS)

Demand Model

Indirect per-night utility function

$$u_{ijt} = \underbrace{\delta_{ijt}^v + \varepsilon_{ijt}^v}_{\text{Visible}} + \underbrace{\delta_{ijt}^h + \varepsilon_{ijt}^h}_{\text{Hidden}}$$

Cost c_{ijt} to learn

- $\delta_{ijt}^{v/h}$: utility from consumer and product observables
- $\varepsilon_{ijt}^{v/h}$: match quality

Search cost: Must pay c_{ijt} to learn hidden utility δ_{ijt}^h and ε_{ijt}^h

- c_{ijt} depends on slot

Demand: Search and purchase decisions depend on c_{ijt} , δ_{ijt}^v , ε_{ijt}^v , δ_{ijt}^h , ε_{ijt}^h and **beliefs** about δ_{ijt}^h , ε_{ijt}^h

Platform Design

- Recommendation system orders items into slots, based in part on δ_{ijt}^v and δ_{ijt}^h , which determines c_{ijt}
- Personalizing recommendations changes c_{ijt} and the relationship between **slot**, δ_{ijt}^v and δ_{ijt}^h
- Drip pricing shifts a portion of utility from δ_{ijt}^v to δ_{ijt}^h

Utility

Search Cost

Error Structure

Benchmarks

Demand Model: Model Details

Param	Included Elements
ρ_i	<ul style="list-style-type: none"> Per-night transaction price
Visible Features $\delta_{ijt}^v(\mathbf{x}_{ijt}^v)$	<ul style="list-style-type: none"> Indicators for star rating 1-5 Brand-star indicators for star rating 2-5 Property review score (Spline) Market-Time of Stay Effects Missing value indicator(s) <ul style="list-style-type: none"> No star rating, no review score Consumer segment groups <ul style="list-style-type: none"> Time ahead of of stay Time of search Search on weekends Number of nights
Hidden Features $\delta_{ijt}^h(\mathbf{x}_{ijt}^h)$	<ul style="list-style-type: none"> Hidden Price Location desirability score 1 (Spline) Location desirability score 2 (Spline)

Param	Included Elements
λ	<ul style="list-style-type: none"> Determines how much of match quality is learned from search
Random Coefficients	<ul style="list-style-type: none"> Inside option Star-ratings Price Search Cost
Correlated Random Coefficients	<ul style="list-style-type: none"> Price – Search Cost
Consumer Info Ω_{it}	<ul style="list-style-type: none"> Slot Ranking Star Rating Promotions Covariance with \mathbf{x}_{ijt}^h
Consumer Price Info	<ul style="list-style-type: none"> Headline price Mean hidden price rate

Demand Estimation Details (Maximum Simulated Likelihood)

Construct joint likelihood of search and purchase decisions combining

[Details](#)

1. Sequential search rules Weitzman (1979)
2. Logit-smoothing Train (2002, 2009)

Sample selection adjustments

- Selection on clicks → condition likelihoods on at least one click
- Selection on purchases → sample weights

[Details](#)

Test structural assumptions on position effects

[Details](#)

- Repeat demand estimation estimation under alternative structural assumptions
 - Position effects depend on search cost and beliefs (primary specification)
 - Position effects depend on only on search cost (benchmark specification)

Demand Estimation: Utility, Search Cost, and Reservation Utility

Per-night utility:

$$u_{ijt}^{[s]} = \delta_{ijt}^{v[s]} + \delta_{ijt}^{h[s]} + \lambda \varepsilon_{ijt}^{v[s]} + \varepsilon_{ijt}^{h[s]}(\lambda)$$

Search Cost:

$$c_{ijt}^{[s]} = \log \left(1 + \exp \left(\kappa_i^{[s]} + \sum_{k \in K} \tau_k \left(\log(\text{slot}_{ijt}^{\text{appear}}) - \gamma_k \right)_+ \right) \right)$$

Reservation Utility:

$$r_{ijt}^{[s]} = \delta_{ijt}^{v[s]} + \lambda \varepsilon_{ijt}^{v[s]} + E \left[\delta_{ijt}^{h[s]} | \Omega_{it} \right] + \zeta_{ijt}^{[s]}$$

Reservation utility setup

- Information set, Ω_{it} includes star-rating, base price, slot rank, and promotions
- $E \left[\delta_{ijt}^{h[s]} | \Omega_{it} \right]$ solved by getting $E[x_{ijt}^h | \Omega_{it}]$ before estimation [Details](#)
- $\zeta_{ijt}^{[s]} = V \left(c_{ijt}^{[s]}, \rho_i^{[s]}, \beta_i^{h[s]} | \Omega_{it}, \theta \right)$ solved in inner loop with grid interpolation [Details](#)

[Price Details](#)

[Sequential Search](#)

How does Price Impact Demand?

Utility:

$\Omega_i: \{Star\ Rating, Price, slot^{rank}, Promotion\}$

- **Directly** through preference for price

$$u_{ijt} = \alpha_i - e^{\rho_i^{[s]}} \underbrace{(p_{jt}^{base} + p_{jt}^h)}_{\text{transaction price}} + \underbrace{\beta_i^v x_j^v + \beta_i^h x_j^h}_{\text{features}} + \underbrace{\delta_{it}}_{\text{time, segment FE}} + \underbrace{\lambda \varepsilon_{ijt}^{v[s]} + \varepsilon_{ijt}^{h[s]}(\lambda)}_{\text{match quality } \sim EV1}$$

Search Cost:

- **Indirectly** through slot (slot is a function of price)

$$c_{ijt}^{[s]} = \log \left(1 + \exp \left(\kappa_i^{[s]} + \sum_{k \in K} \tau_k \left(\log(\text{slot}_{ijt}^{appear}) - \gamma_k \right)_+ \right) \right)$$

Reservation Utility:

- **Directly** through expected price
- **Indirectly** through expected utility of hidden features (via slot and expected price)
- **Indirectly** through state variables of value function, $\zeta_{ijt}^{[s]}$ (conditional distribution of hidden utility, and search cost)

$$r_{ijt}^{[s]} = \underbrace{\alpha_i^{[s]} - e^{\rho_i^{[s]}} p_{jt}^{base} + \beta_i^{v[s]} x_j^v + \delta_{it} + \lambda \varepsilon_{ijt}^{v[s]}}_{\text{Known Pre-search}} - \underbrace{e^{\rho_i^{[s]}} E[p_{jt}^h | \Omega_i] + \beta_i^{h[s]} E[x_j^h | \Omega_i]}_{\text{Expected Hidden Utility}} + \underbrace{\zeta_{ijt}^{[s]} \left(c_{ijt}^{[s]}, \rho_i^{[s]}, x_i^{nights}, E[p_{jt}^h | \Omega_i], \text{slot}_{ijt}^{rank} \right)}_{\text{Reservation Value Func.}}$$

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Consumer Choice Model Identification

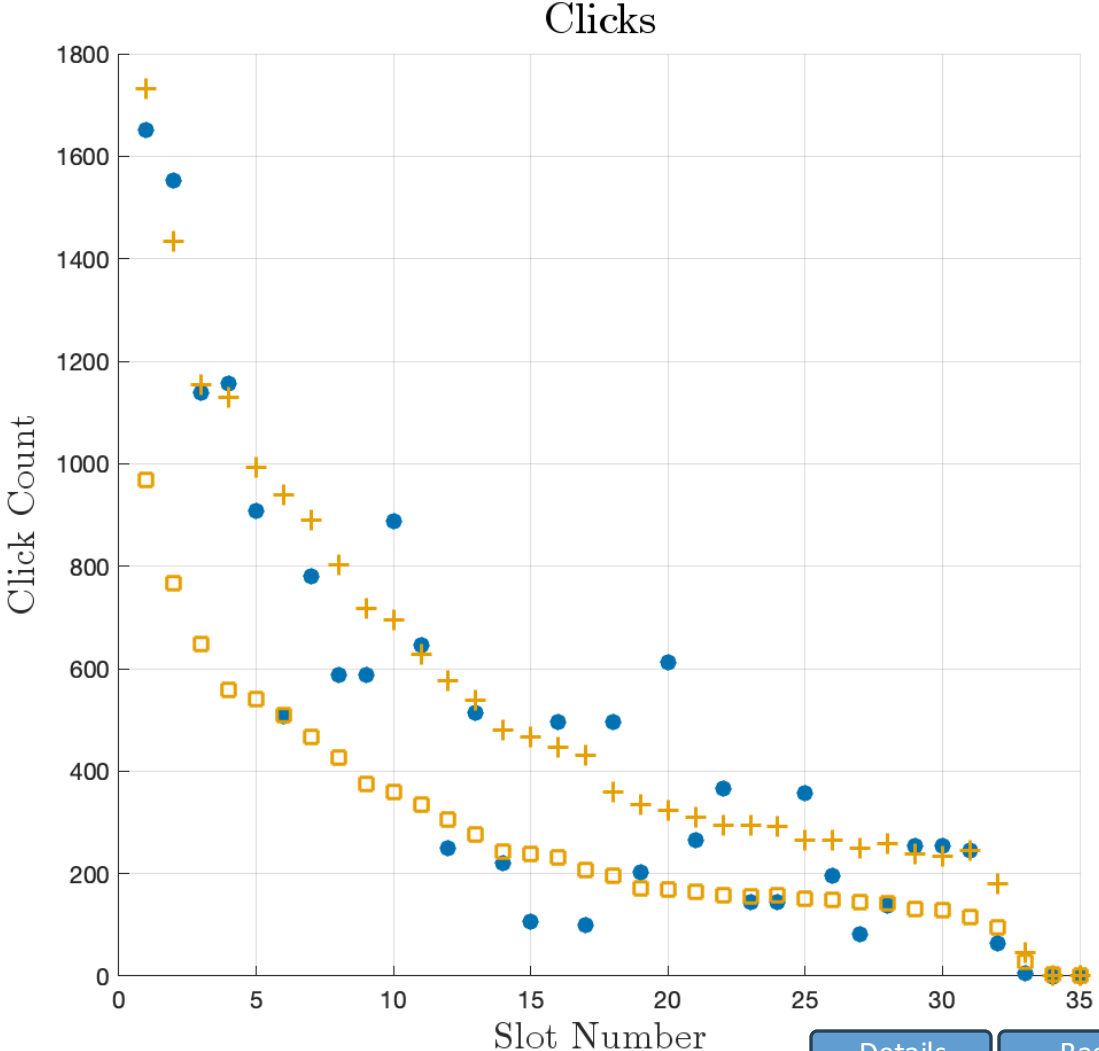
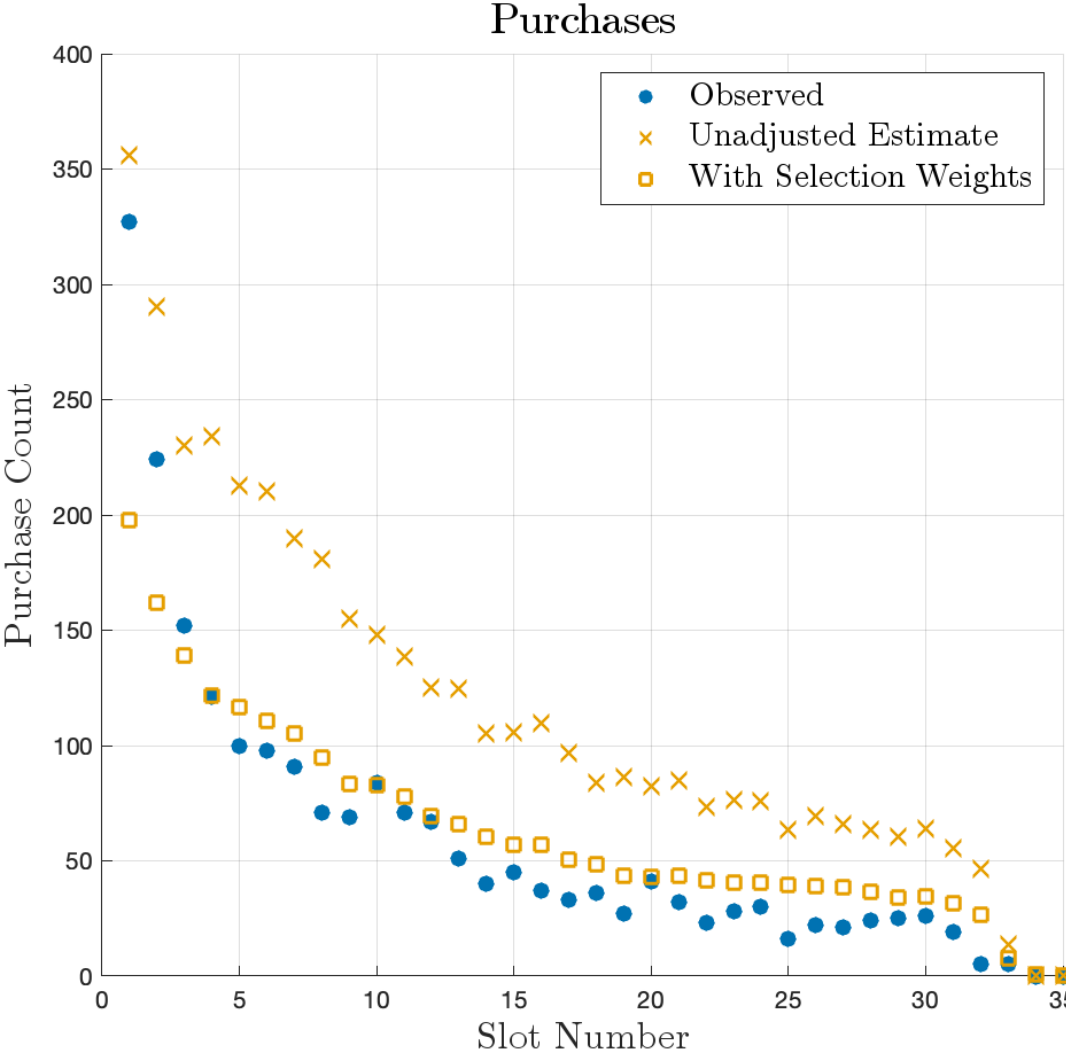
Table 7.1: Informal Identification of Demand Parameters

Parameters	Sequential Search Conditions				Notable Variation		
	Order	Continuation	Stopping	Choice	Nights	Diversion	Displacement
Utility Parameters							
Consumer Segments: δ_{it}		✓	✓	✓ [†]	✓	✓	✓
Time Effects: $\xi_{it}^{month}, \xi_{it}^{day}$		✓	✓	✓ [†]	✓	✓	✓
Mean: ρ, β^v, β^h	✓	✓	✓	✓	✓	✓	✓
Heterogeneous: Σ_u	✓*	✓*	✓*	✓*	✓	✓	✓
Visible Error Scale: λ	✓	✓	✓		✓	✓	✓
Search Cost Parameters							
Mean: κ, τ_k	✓	✓	✓		✓	✓	✓
Heterogeneous: Σ_κ	✓*	✓*	✓*		✓	✓	✓

Note: Checkmarks with an asterisk (✓*) indicate parameters that are identified by repeated decisions within consumer (e.g., clicks and purchase). Checkmarks with a dagger (✓[†]) indicate parameters that are identified by selecting an inside good versus the outside option, but not from the choice of one inside good over another. “Nights” refers to length of stay. “Diversion” refers to substitution patterns from variation in product features and availability. “Displacement” refers to the variation in positions caused by advertisements/opaque offers.

Demand Results

Observed and Predicted Outcomes by Slot



[Details](#) [Back](#)

Demand Estimates

Table 7.2: Demand Parameter Estimates

Utility Parameters		Search Cost Parameters	
Variable	(1)	Variable	(1)
Outside option	1.90	Constant	-1.10
Price (\$100s) ρ	-1.76	<i>Log Slot Appear</i>	
Match quality split λ	0.28	Spline 1	0.11
<i>Visible Features</i>		Spline 2	0.21
3 star	0.30	Spline 3	0.37
4 star	0.54	Spline 4	0.08
5 star	0.48		
Non-star	0.31	Random Coefficients	
2 star brand	-0.16	Parameter	(1)
3 star brand	-0.28	σ_{price}^2	0.729
4 star brand	0.03	$\sigma_{\text{inside option}}^2$	0.095
5 star brand	0.29	$\sigma_{1 \& 2 \text{ star}}^2$	0.080
<i>Prop. review score</i>		$\sigma_{3 \text{ star}}^2$	0.009
Spline 1: score 1–3	-0.51	$\sigma_{4 \text{ star}}^2$	0.015
Spline 2: score 3–5	0.04	$\sigma_{5 \text{ star}}^2$	0.000
Mi. dummy	-1.40	$\sigma_{\text{search cost}}^2$	0.279
<i>Hidden Features</i>		$\sigma_{\text{price-search cost}}^2$	-0.444
<i>Location score 1</i>		Additional Controls	
Spline 1	0.52	Day of week	✓
Spline 2	-0.51	Month	✓
Spline 3	0.05	Time before stay	✓
Spline 4	2.61	Length of stay	✓
<i>Location score 2</i>		Search time	✓
Spline 1	0.27	Search on weekends	✓
Spline 2	1.50		
Spline 3	0.37		
Mi. dummy	1.64		
Estimation Details			
Observations	2,262		
Weighted obs.	13,444		
Halton draws	400		
Smoothing term ω	0.2		
Grid points	1,692		
Log likelihood	-85,028		

Notes: Likelihood is the logit-smoothed likelihood for joint search and purchase decisions. Splines are linear B-spline. Variance of random coefficients estimated using Cholesky decomposition.

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Structural Model

DEMAND

PLATFORM RECOMMENDATIONS (EXPEDIA)

SUPPLY (HOTELS)

Model: Platform Two Step “Model of the Model” Approach

Platform recommendation system orders results relevance, u_{ijt}^r

$$u_{ijtn}^r = \beta_n^{slot} \psi_{ijt} + \epsilon_{ijt}$$

Deterministic

Random

With

$$\psi_{ijt} = f(x_{ijt}^r)$$

- x_{ijt}^r includes price, product features, consumer observables, and query specific information
- The underlying recommendation systems can be quite complicated

Estimation:

- Approximate $f(x_{ijt}^r)$ using LambdaMART, a machine learned ranker Burges (2010)
- Create out-of-fold predictions of $\hat{\psi}_{ijt}$
- Normalize $\hat{\psi}_{ijt}$
- Fit sequential logit on $\hat{\psi}_{ijt}$ to estimate β_n^{slot} for each slot

Estimation Steps

Details

Platform Results – Out of Sample Fit

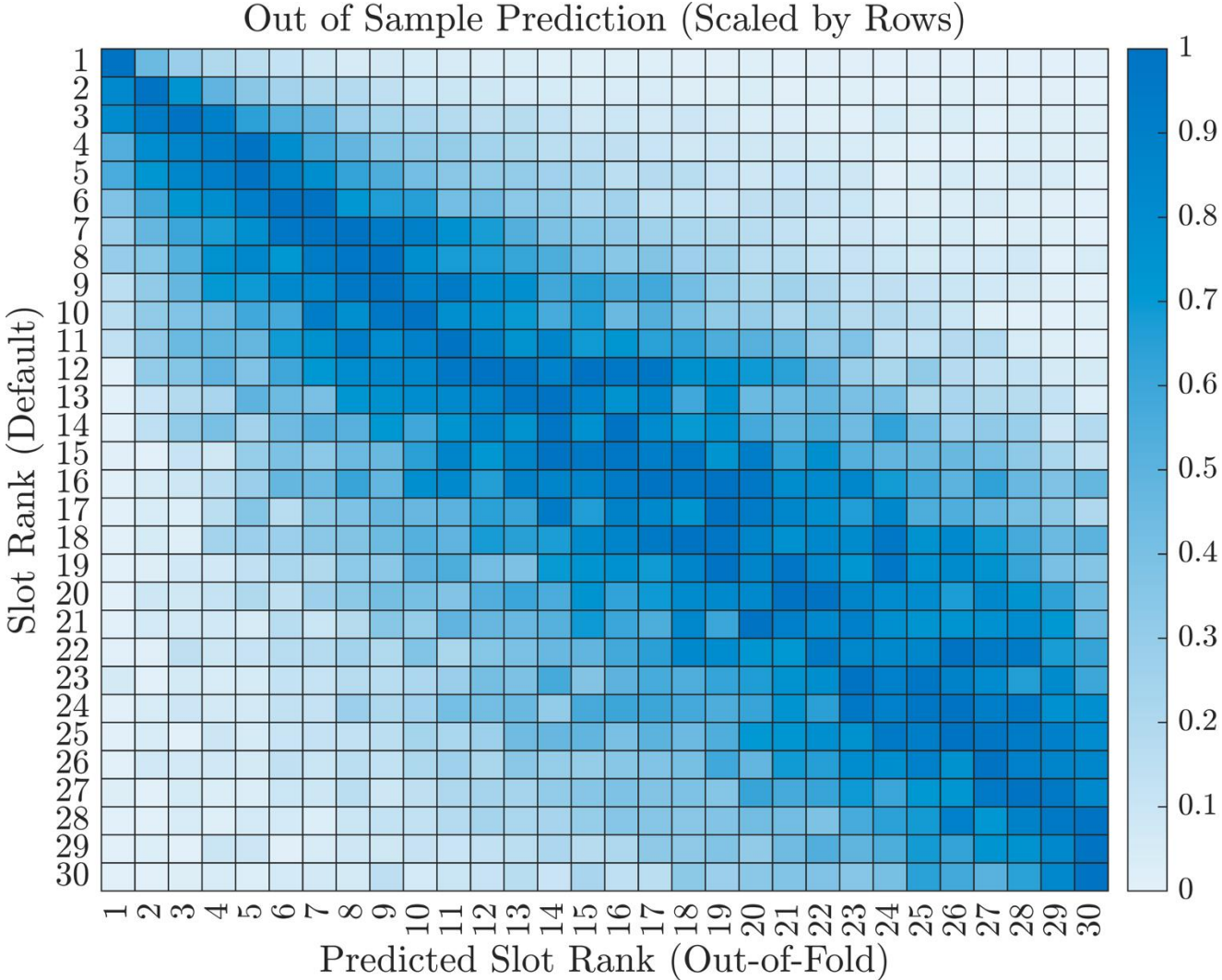
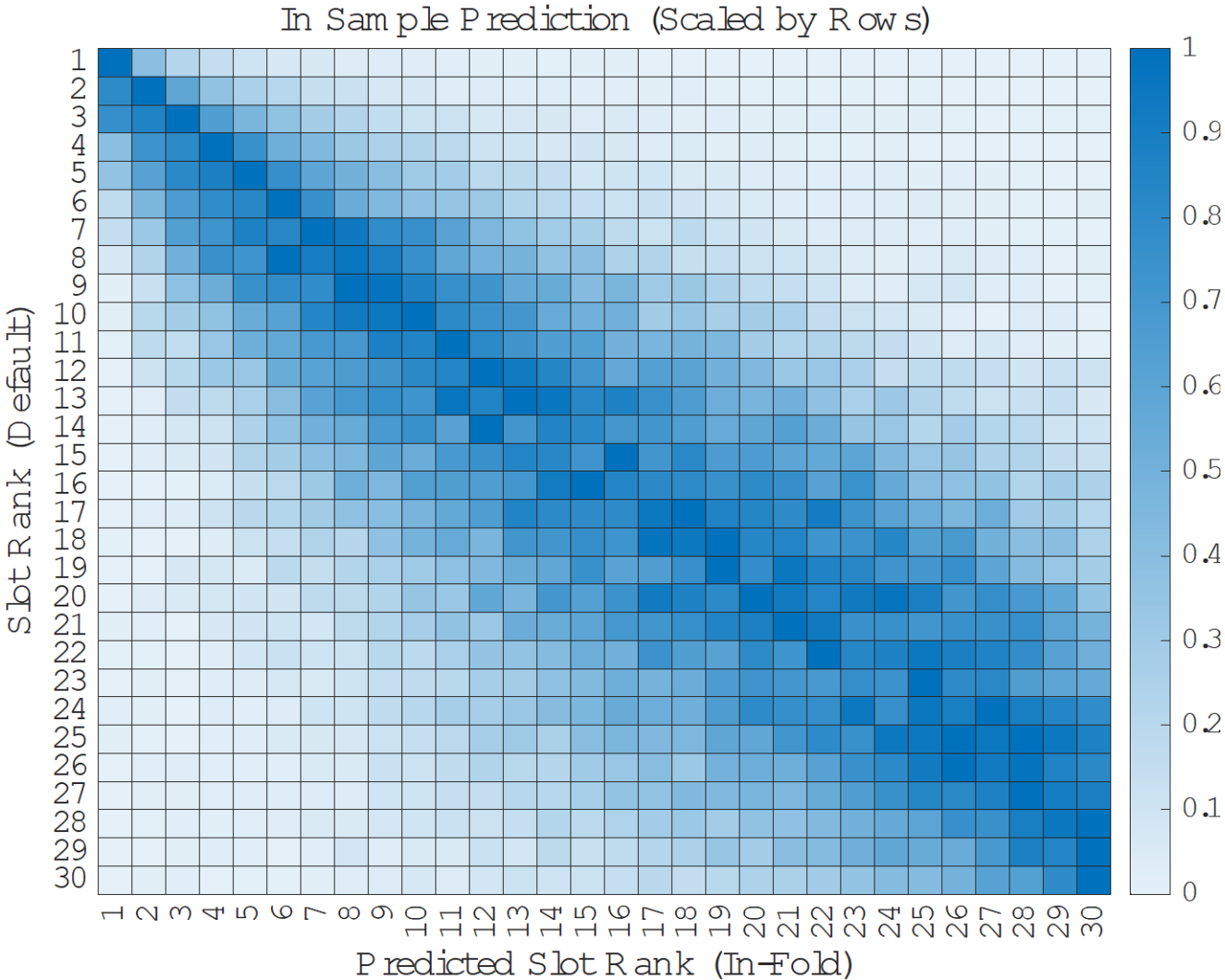


Table Back In of Sample

Platform Results – In Sample Fit



Out of Sample

Platform Results – Out of Sample Fit

Measure	Model	NDCG Loss	Conc Loss
1	Random Benchmark	0.175	0.506
2	LambdaMART (NDCG): Full	0.060	0.276
3	LambdaMART (NDCG): Fold 1	0.061	0.277
4	LambdaMART (NDCG): Fold 2	0.061	0.277
5	LambdaMART (NDCG): Fold 3	0.061	0.276
6	LambdaMART (NDCG): Fold 4	0.061	0.277
7	LambdaMART (NDCG): Fold 5	0.061	0.278
8	LambdaMART (NDCG): Fold 6	0.061	0.276
9	LambdaMART (NDCG): Fold 7	0.060	0.277
10	LambdaMART (NDCG): Fold 8	0.061	0.277
11	LambdaMART (NDCG): Ens	0.059	0.272

vs Benchmark

Platform Model Sequential Logit Results

Estimate β_n^{slot} for each slot:

$$u_{ijt}^r = \beta_n^{slot} \hat{\psi}_{ijt} + \epsilon_{ijt}$$

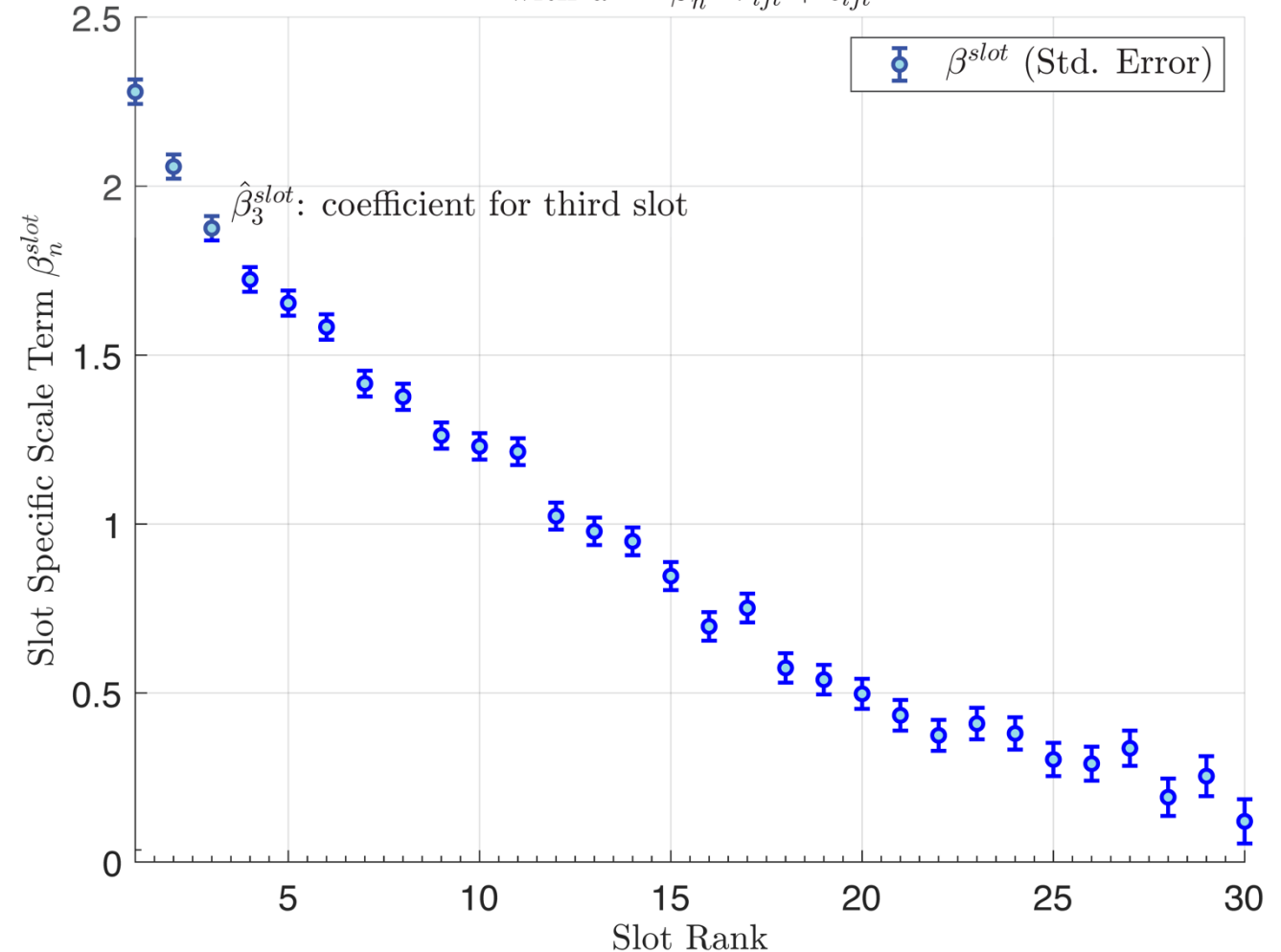
- β_n^{slot} governs how deterministic each slot assignment is in relevance score (ψ_{ijt}).

Takeaway

Position on the page is more deterministic higher on the page.

Platform Model Sequential Logit Scale Parameters

with $u^r = \beta_n^{slot} \hat{r}_{ijt} + \epsilon_{ijt}$



Structural Model

DEMAND

PLATFORM RECOMMENDATIONS (EXPEDIA)

SUPPLY (HOTELS)

Model: Supply Side

Sellers expected profits solving

$$\operatorname{argmax}_{p_{jtt'}} E \left[\left((1 - \varphi) p_{jtt'} - c_{jtt'} \right) q_{jtt'} \mid \Omega_{jtt'} \right]$$

Platform fee and tax rate

Avg. Variable Cost

Quantity

$$\frac{mc_{jtt'}}{(1 - \varphi)} = p_{jtt'} + \left(\frac{\partial q_{jtt'}}{\partial p_{jtt'}} \right)^{-1} q_{jtt'}$$

Depends on platform rec system and preferences

Seller foc

Price Schedule ($p_{jtt'}$)

- $p_{jtt'}$ is price for room-night j , staying period t , and searching period t'

Marginal Cost ($mc_{jtt'}$)

- Opportunity cost of the unit available to sell the next period
- Can include additional expected profits conditional on purchase (room service, dining, gambling)

Sellers know ($\Omega_{jtt'}$)

- Own costs, elasticity of demand, competing product features and availability

Supply Side Estimation: Three Stage Least Squares

Hotels face **economies of scale and capacity constraints**

- Known from data or platform/demand model

Not separable

$$\frac{mc_{base} + \frac{\partial c(q)}{\partial q} q(\theta, p)}{(1 - \varphi)} = p + \left(\frac{\partial q}{\partial p}\right)^{-1} q(\theta, p)$$

First stage: IV for q_{jt}

$$q_{jtt'} = \alpha_1 x_{jtt'} + \alpha_2 z_{jtt'} + \varepsilon_{jtt'}$$

- $x_{jtt'}$: product features, market-subperiod effects
- z_{jt} : product features and availability of other products in same market, own-star rating interactions.

Second Stage: IV for q_{jt}^2

$$q_{jtt'}^2 = \alpha_3 \left(\hat{q}_{jtt'}^{step 1}\right)^2 + \epsilon_{jtt'}$$

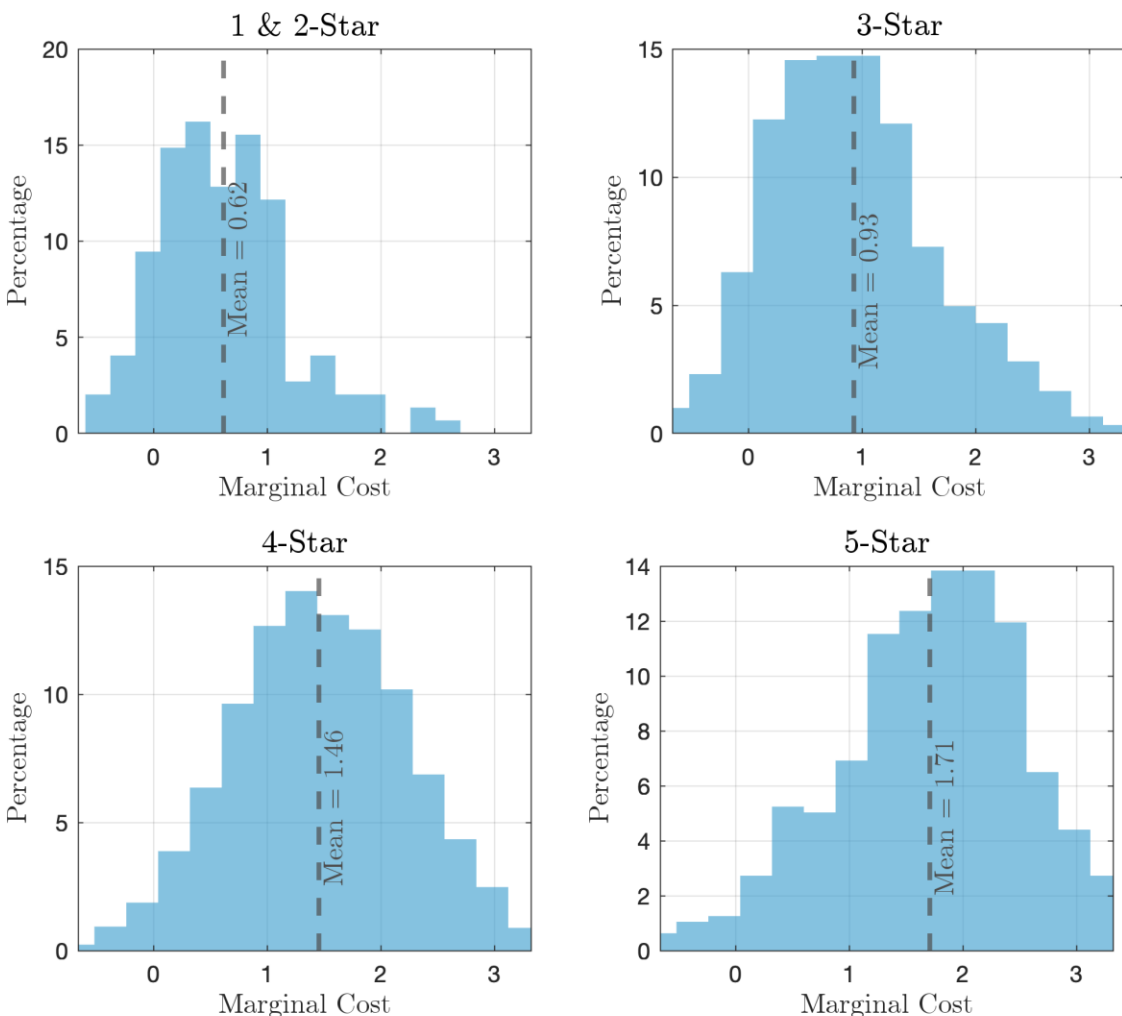
Third Stage

$$mc_{jtt'} = \beta x_{jtt'} + \gamma_1 \hat{q}_{jtt'}^{step 1} + \gamma_2 \widehat{q_{jtt'}^2}^{step 2} + \omega_{jtt'}$$

Estimates

Distribution of Marginal Costs by Star-Rating

Table 7.5: Supply Side IV Regression Analysis Results



Note: Marginal cost in \$100 per room-night.

Each series is truncated at its respective 5th and 95th percentile.

Variable	Pooled	Star Rating Specific			
	All Ratings	Two-Star	Three-Star	Four-Star	Five-Star
Intercept	-0.307 (0.503)	0.527 (0.614)	1.022*** (0.124)	1.484*** (0.114)	3.685*** (0.134)
$\hat{q}_j^{(1)}$	-0.198*** (0.037)	-0.091 (0.072)	-0.036 (0.094)	-0.091 (0.092)	-1.287*** (0.149)
$\hat{q}_j^{(2)}$	0.033*** (0.008)	-0.016 (0.012)	0.033* (0.032)	0.026** (0.028)	0.199*** (0.051)
Two/Three-Star	0.577*** (0.088)	-	-	-	-
Four-Star	1.010*** (0.086)	-	-	-	-
Five-Star	2.688*** (0.111)	-	-	-	-
Additional Controls					
Product Features	✓			✓	
Location Desirability	✓			✓	
Month-Weekend-Subgroup	✓			✓	
Observations	3492			3492	
Degrees of Freedom	3437			3429	
RMSE	0.783			0.761	
R^2	0.638			0.660	
Adjusted R^2	0.632			0.654	
First-stage F-statistic	103			103	

Personalized Recommendation Systems Training for Counterfactuals

Recommendation Systems

Train ranking systems using data from Expedia's RCT

[Details](#)

- Data from RCT were displayed in random order
- Relevance scores: Booking = 5, Click = 1, Impression = 0
- Model training approach based on winning entry
 - Ensemble of LambdaMARTs with NDCG Loss (170 models)

Use increasing levels of personalization

[Details](#)

- Common Recommendations: Product features, competitive info
- Query Adjusted: + query features (ex nights, children)
- Personalize: + consumer observables (ex: consumer country)
- Most Personalized: + past transactions, tracked navigation data

Evaluate out of sample performance

- Out of sample fit should improve with personalization

[Details](#)

Recommendation System Performance

Out of sample performance improves with level of personalization

Measure	Model	NDCG Loss	Conc Loss	MAP	MRR
1	Random Benchmark	0.673	0.480	0.850	0.846
6	LambdaMART (Ensemble): Base Info	0.544	0.302	0.699	0.692
7	LambdaMART (Ensemble): with Query Info	0.540	0.301	0.695	0.686
8	LambdaMART (Ensemble): Personalized Basic	0.537	0.299	0.692	0.681
9	LambdaMART (Ensemble): Personalized Full	0.533	0.300	0.686	0.676

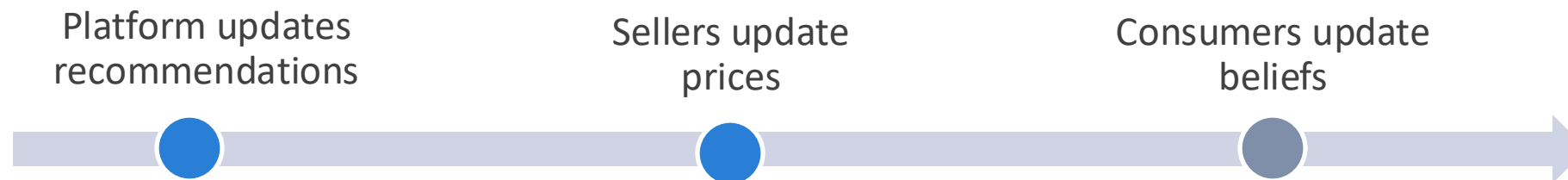
Table 2: Comparison of Model Results

Counterfactuals

Simulation

Counterfactual Setup

Counterfactual Timing



Baseline

- Subperiod uniform pricing (month, weekend-weekday, time before stay)

Use increasing levels of personalization

- Common Recommendations: Product features, competitive info
- Query Adjusted: + query features (ex nights, children)
- Personalize: + consumer observables (ex consumer country)
- Personalized Plus: + past transactions, tracked navigation data